An introduction to United Learning

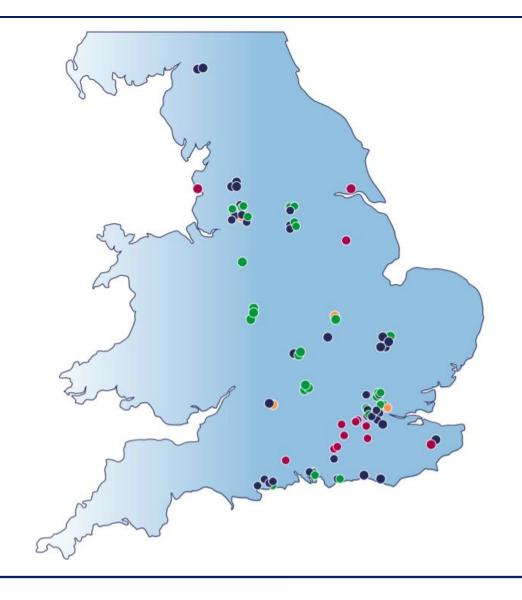
For the Music Hub Partnership

Euan Graham 21 September 2022



A national group of local schools

- Bring together independent & state schools
- 85 schools primary, secondary and all-through
 - 60,000 pupils
 - Around 9,000 staff
- Some central principles / systems expertise to support schools
- Cluster model to realise benefits of local collaboration
- Autonomy headteachers still run schools
- One size does not fit all
- By working together, we aim to offer our young people more than any single school could achieve alone





The Framework for Excellence



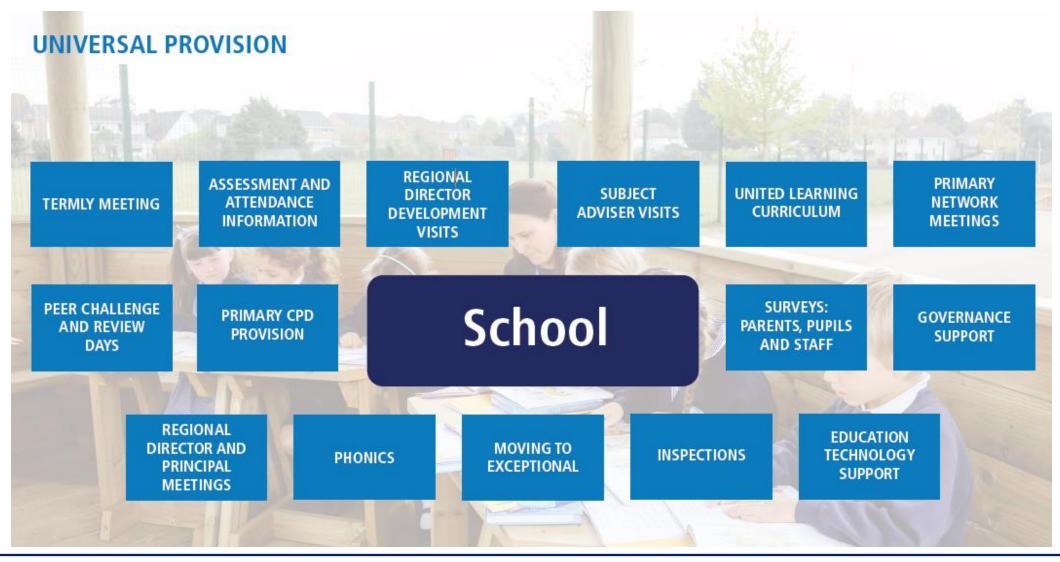
Each of our schools is unique, but there are common strengths – exemplified by the Framework for Excellence.

The FfE consists of five principles:

- 1. The best from everyone
- 2. Powerful knowledge
- 3. Education with character
- 4. Leadership in every role
- 5. Continuous improvement



Partnerships at every level – national/local





Ambition Confidence Creativity Respect Enthusiasm

Determination

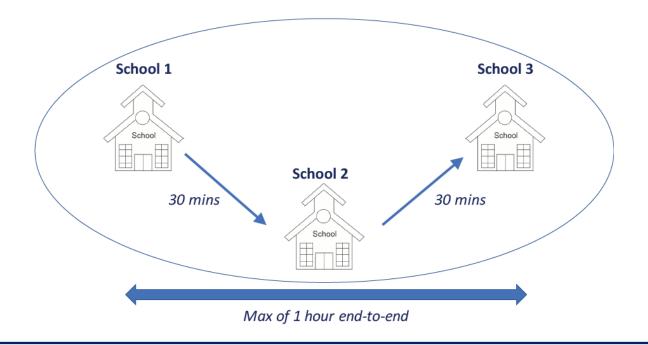
Partnerships at every level – national

- National initiatives to support schools:
- Annual conferences
- Safeguarding / SEND / ECT networks
- Diversity & Inclusion
- Career Professional Development training for education and back-office staff
- Group-wide activities / competitions music, sport, enterprise, leadership
- Central office support for accountability and day-day management :
 - Business Partners Finance, HR, Technology, data, marketing, PR
 - Compliance team Co Sec, Safeguarding, Health and Safety, regulatory compliance. Ensure governance is strong.



Partnerships at every level – local

- 3-5 schools in the same phase
- Supports meaningful collaboration: educational and financial benefits
- Shared services
- Local governance complements complement trust governance





Governance

- Trustees oversee organisational direction and strategy, and have statutory responsibility for educational outcomes, financial performance and safeguarding
- The Executive manage the organisation on a day-to-day basis
- The Central Office support schools and report to the Executive
- Local Governing Bodies have delegated responsibility to provide challenge and support to Heads and schools and maintain day-to-day governance



Benefits/challenges of partnership working

Benefits

- Achieve significant improvements quickly extend the impact of expertise
- Confident in expertise underpinning work at all levels
- Talent management / professional opportunities
- Financial savings to re-deploy money into children's education
- Local autonomy maintained

Challenges

- Sometimes people are resistant to change
- Consistent communication is fundamental
- Context means easier in some clusters takes time to realise benefits

